

**Harbor Business Services, Inc.
aka Diamond Community Management**

Operating Statement (Budget vs. Actual)

CW Division 12 STEP Association

March 2023

| | Actual | Current Month Budget | Variance | Actual | Year To Date Budget | Variance |
|---------------------------------|---------------------|----------------------|-------------------|---------------------|---------------------|-----------------|
| Revenue | | | | | | |
| 4000 Dues Assessment | 7,314.00 | 7,526.00 | (212.00) | 22,154.00 | 22,578.00 | (424.00) |
| 4162 Interest - Reserve | 0.04 | 0.00 | 0.04 | 0.12 | 0.00 | 0.12 |
| Total Revenue | 7,314.04 | 7,526.00 | (211.96) | 22,154.12 | 22,578.00 | (423.88) |
| Operating Expenses | | | | | | |
| 5010 Management Fees | (500.00) | (500.00) | 0.00 | (1,500.00) | (1,500.00) | 0.00 |
| 5130 Postage | 0.00 | (18.75) | 18.75 | 0.00 | (56.25) | 56.25 |
| 5200 Maintenance & Repair | 0.00 | (633.33) | 633.33 | 0.00 | (1,899.99) | 1,899.99 |
| 5300 Electricity | (36.68) | (42.92) | 6.24 | (73.85) | (128.75) | 54.90 |
| 5315 Sewer Expense | (13,157.91) | (12,551.83) | (606.08) | (25,811.42) | (25,103.66) | (707.76) |
| 5570 Website | 0.00 | (33.33) | 33.33 | (62.32) | (99.99) | 37.67 |
| Total Operating Expenses | (13,694.59) | (13,780.16) | 85.57 | (27,447.59) | (28,788.64) | 1,341.05 |
| Net Income (Loss) | (\$6,380.55) | (\$6,254.16) | (\$126.39) | (\$5,293.47) | (\$6,210.64) | \$917.17 |

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Balance Sheet
CW Division 12 STEP Association
March 2023

| | | Balance |
|--|-------------------------------|------------------|
| Assets | | |
| 1082 | CW12 STEP Operating Account | 20,185.18 |
| 1083 | CW12 STEP Reserve Account | 11,367.11 |
| 1159 | STEP CD- HSB-2%- 7 MO 5/03/23 | 41,363.21 |
| 1160 | STEP CD-HSB-2%-7 MO 4/28/23 | 20,685.04 |
| Total Assets | | 93,600.54 |
| Liabilities & Capital | | |
| 2020 | Prepaid Assessments | 5,421.00 |
| | Total Liabilities | 5,421.00 |
| 3000 | Retained Earnings | 93,473.01 |
| 3999 | Current Year Earnings/Loss | (5,293.47) |
| | Total Capital | 88,179.54 |
| Total Liabilities & Capital | | 93,600.54 |